



Department of Energy
Washington, D. C. 20585

May 4, 2004

MEMORANDUM FOR: Program Resource Managers

FROM: Howard G. Borgstrom
Working Capital Fund Manager

A handwritten signature in cursive script, appearing to read "H. Borgstrom", is positioned to the right of the typed name.

SUBJECT: FY 2006 Budget Projections for Working Capital Fund

Introduction

This memorandum and its attachments provide projections for the Working Capital Fund components of your FY 2006 Corporate Review Budget (CRB) requests, including updated estimates for FY 2004. We have not updated the FY 2005 estimates we provided in December 2003 in preparation for the FY 2005 Congressional request, because consumption patterns to date during FY 2004 have generally been consistent with the projections used in December and pricing policies remain unchanged.

General

The Working Capital Fund provides a framework for managing certain common administrative services within the Department. An underlying goal is to give program office customers the opportunity, incentive, and information to make cost-effective decisions regarding their use of such services. While the Fund staff supplies customers with good faith estimates of future spending patterns, there are numerous ways in which customers themselves will determine their level of usage. In some cases, customers may choose to acquire services outside the Fund, and in other cases, customers may make tradeoffs to expand their use of Fund services in order to reduce other costs, including travel or contractual services. Furthermore, customers already appear to have made tradeoffs within the services provided through the Fund, including reduced use of paper and copying through increased reliance on electronic communication.

Because of these opportunities for customer choice, customer organizations are responsible for developing budgets based on their best understanding of their likely future needs. The estimates provided in the attachments are intended only as guidance based on patterns that have been identified by the Fund business line and financial staff.

Guidance

Unless otherwise noted, these estimates assume the continuation of current WCF pricing policies through FY 2006 and consumption patterns observed in FY 2004. Current pricing policies are documented in the *Guide to Services, Policies, and Procedures* (Blue Book). You can review these policies on the WCF Home Page [<http://www.ma.mbe.doe.gov/wcf>]. As discussed below, there are two additional FY 2006 cost items under consideration by the Board:

- A potential increase in the Network and Telephone infrastructure charges to provide additional funding for corporate network improvements; and
- A potential new business line to finance the operation of the STARS/I-MANAGE system after it becomes operational.

No final decisions have been made on these items; it is expected that decisions will be reached before the FY 2006 budget is submitted to OMB. Customer organizations may choose to include these added costs into their budget estimates at this time, pending further guidance.

Attached to this memorandum are the following tables:

- Table A provides the actual billings by customer organization and business line for FY 2003, the most recent full year of operations.
- Table B provides the most recent projections of FY 2004 billings, and is identical to Table III in the March 2004 billing memorandum issued last week.
- Table C is the estimate for the FY 2005 Congressional budget as provided to customers December 8, 2003.
- Table D represents our current estimate of FY 2006 requirements based on Board decisions and on consumption patterns.
- Table E summarizes Tables A through D by customer organization.
- Table F summarizes FY 2002 through FY 2006 billing projections by business line.
- Table G includes a notional estimate of FY 2006 requirements to upgrade the Network. These estimates were excluded from the formal estimates in Table D according to the Board wishes, but they could be added if the Board amends the Network pricing policy.
- Table H includes a notional estimate of FY 2006 requirements that could be associated with a new STARS/I-MANAGE business line.

The following sections describe the derivation of projections for specific businesses.

Supplies: For FY 2006, the estimates are based on FY 2004 consumption levels.

Mail Services: FY 2006 amounts represent the business line manager's most recent annual estimates.

Copying: FY 2006 amounts represent the business line manager's most recent annual estimates. Program organizations that are considering replacing or adding new dedicated copiers should contact the business line staff for help in developing estimates. If you expect to increase your use of the digitization service, you should consider deviating from our projections.

Printing and Graphics: FY 2006 amounts represent the business line manager's most recent annual estimates based on current consumption patterns.

Building Occupancy: All Building Occupancy estimates include projected customer billings for Electronic Services. Because we have received no indication of rent increases from GSA for FY 2006, estimates have not increased. Questions regarding space assumptions may be directed to Louis D'Angelo at (202) 586-6080.

Telephones: FY 2006 amounts represent the business line manager's most recent annual estimates based on the latest number of customer telephone connections.

Networking: FY 2006 amounts represent the business line manager's most recent annual estimates based on the latest number of customer LAN connections and current estimates of customer DOEnet usage. The Board asked the IT Working Group to review the need to upgrade the Network and propose the appropriate financing mechanism. The outcome of this analysis could impact FY 2006 estimates.

Desktop Support: FY 2006 amounts have decreased consistent with the elimination of Desktop subscriptions during FY 2004. Under current pricing policies, the Desktop Support costs for your organization depend on the service level agreements you arrange with the Office of the Chief Information Officer. If EXCITE will change the agreements between the CIO and your organization, amounts budgeted in Desktop Support will be credited to your EXCITE charges.

Procurement Management: FY 2006 amounts represent the business line manager's most recent annual estimates. Customers may contact Jeff Rubenstein (202-287-1516) for more information. Estimates for purchase card surveillance services are declining based on actual experience with this new business segment.

Payroll and Personnel: FY 2006 amounts are allocated in accordance with the Department's latest official manpower levels used for the FY 2005 budget process. For FY 2006, we assume a continuation of the aggregate funding for the business line.

Corporate Training Services: FY 2006 estimates are based on known fixed costs allocated to program

customers based on the current level of subscriptions and class registrations and the estimated cost of these training opportunities to programs.

Project Management Career Development Program: FY 2006 estimates are based on continuing activities at the FY 2005 projected rate.

Questions?

Program organizations are invited to ask questions or seek clarification. Please feel free to contact Howard Borgstrom (6-5923), Bob Emond (6-2354), or any of the business line points-of-contact listed below.

BUSINESS LINE	BILLING CONTACT	TELEPHONE
Administrative Services: Building Occupancy Supplies Mail Printing and Graphics Copying	John Harrison	(202) 586-3611
Information Management: Telephones Desktop Services Networking	Ann Warnick	(301) 903-3056
Contract Closeout	Jeff Rubenstein	(202) 287-1516
Payroll Processing	George Tengan	(301) 903-5878
On Line Learning Center (OLC)	Tanya Lockett	(202) 287-1655
PMCDP	Wanda Chambers	(202) 586-8114

The file used to generate the attached estimates will be available after May 5 on the Working Capital Fund Home Page at <http://www.ma.mbe.doe.gov/wcf>.

cc: Working Capital Fund Board
Business Line Managers

ACTUAL CUSTOMER COSTS FY 2003
(\$ IN THOUSANDS)

Table A

ORG CODE	SUPPLY	MAIL	COPYING SERVICE	PRINTING & GRAPHICS	BUILDING OCCUPANCY	PHONE SERVICE	DESKTOP SUPPORT	NETWORK	CONTRACT CLOSEOUT	PAYROLL	CHRIS	OLC	INDIRECT	TOTAL ACTUAL
AB	3	18	14	43	121	12	1	5	0	1	1	0	0	218
BCA	0	0	0	0	226	5	3	1	0	0	1	0	0	236
BPA	2	13	1	36	95	11	0	45	0	0	0	13	0	216
CI	15	39	22	8	480	39	13	31	0	5	8	0	0	662
CN	27	34	18	17	620	82	1	16	2	4	6	0	0	825
EA	36	21	20	6	308	28	5	18	0	2	2	0	0	446
ED	22	53	75	85	376	43	4	34	9	4	7	0	0	712
EE	227	257	254	211	3,807	447	111	568	56	63	100	6	0	6,107
EH	74	86	73	58	3,050	293	26	262	23	29	46	13	0	4,032
EIA	178	320	187	415	5,159	525	3	13	280	44	70	20	0	7,215
EM	157	55	143	89	4,043	435	23	512	55	229	364	65	0	6,170
FE	109	47	106	191	1,710	221	85	467	63	111	177	8	0	3,296
GC	52	42	32	49	2,023	157	8	86	1	17	27	10	0	2,505
HG	4	17	1	45	738	26	0	16	0	4	7	1	0	859
IG	34	45	23	84	1,172	87	9	88	2	31	49	24	0	1,648
IM	105	55	27	19	2,915	275	238	280	17	12	19	7	0	3,967
IN	29	80	25	10	1,950	86	1	3	0	6	10	4	0	2,204
ME	349	614	488	524	9,653	1,025	229	1,004	90	79	125	31	135	14,346
NA	356	232	295	114	10,316	1,005	162	1,285	145	290	462	35	0	14,698
NE	54	43	50	33	1,161	137	1	92	9	12	20	2	0	1,612
NR	0	3	1	1	0	107	0	0	0	21	34	0	0	166
OA	31	20	8	4	382	61	20	41	0	7	11	0	0	585
PA	13	54	158	150	366	40	20	23	1	3	5	0	0	833
PI	54	57	33	35	1,109	108	14	84	28	12	19	3	0	1,556
RW	37	17	27	20	867	119	9	165	12	19	30	0	0	1,320
S	22	26	5	95	532	75	4	44	5	3	5	0	0	818
SC	193	104	140	242	1,951	366	11	479	6	145	230	17	0	3,885
SO	235	180	141	110	3,446	630	131	150	9	29	46	20	0	5,128
WAPA (PML)	1	13	0	04	101	00	0	413	0	179	203	14	0	1,120
WT	3	22	4	3	255	14	2	13	6	2	3	1	0	328
FO Business Line	0	0	0	0	0	0	0	0	0	0	0	47	0	47
				16										16
TOTAL	2,421	2,509	2,509	2,177	50,931	6,519	1,134	6,237	819	1,363	2,170	342	135	87,788

ME annualized estimates include \$135,831 indirect funding for support of Fund Manager.

PROJECTED CUSTOMER COSTS FY 2004
(Dollars in Thousands)

TABLE B

ORG CODE	SUPPLY	MAIL	COPYING	PRINTING & GRAPHICS	BUILDING OCCUPANCY	DESKTOP SUPPORT	PHONE SERVICE	NETWORK	PROCUREMENT MANAGEMENT	CHRIS	PAYROLL PROCESS	CORP TRAINING SERVICES	PMCDP	INDIRECT FUND ADMIN.	Subtotal By Office
AB	5	16	7	21	126	1	9	5	0	1	1	0	0	0	191
BCA	1	0	0	0	44	2	3	1	0	1	1	0	0	0	52
BPA	1	13	2	5	99	0	11	15	0	0	0	9	0	0	155
CI	2	32	16	21	461	9	57	33	0	7	7	0	0	0	645
CN	35	23	19	17	854	3	93	16	1	6	6	1	0	0	1,076
DR	4	14	4	9	80	2	4	3	0	1	1	0	0	0	121
EA	9	4	9	9	255	1	67	27	0	3	2	0	0	0	384
ED	17	49	34	65	389	0	49	35	16	7	7	0	0	0	668
EE	273	240	241	162	3,724	37	458	611	132	102	99	9	13	0	6,101
EH	50	66	101	35	2,996	11	306	314	45	43	42	9	0	0	4,018
EI	205	239	103	434	5,314	6	531	5	63	72	70	13	0	0	7,055
EM	158	56	111	194	4,176	11	477	727	169	317	306	61	960	0	7,724
FE	110	49	84	136	1,844	96	255	418	77	178	172	9	163	0	3,592
GC	56	50	30	158	2,097	12	167	86	1	30	29	1	0	0	2,714
HG	3	17	6	106	549	1	22	16	0	5	5	1	0	0	730
IG	38	41	10	61	1,038	28	84	56	3	48	47	26	0	0	1,480
IM	103	57	32	22	3,247	204	335	284	28	21	20	7	0	0	4,366
IN	36	136	26	12	1,669	0	821	2	0	11	11	1	0	0	2,725
LM	8	23	4	8	301	2	23	62	6	4	4	0	0	0	447
ME	399	603	362	488	10,542	229	1,105	915	191	128	124	31	3	120	15,239
NA	499	340	230	295	10,865	126	1,389	1,062	280	421	408	68	752	0	16,735
NE	52	40	22	50	1,385	14	153	171	91	90	87	3	57	0	2,214
NR	0	0	0	0	0	0	97	0	0	36	34	2	0	0	169
OA	34	19	8	4	610	2	77	46	0	11	10	0	0	0	821
PA	16	52	182	152	377	11	47	23	0	5	5	0	0	0	870
PI	43	55	52	78	1,546	22	146	89	36	20	19	4	0	0	2,112
RW	50	18	32	22	513	4	171	80	12	33	32	0	149	0	1,116
S	23	30	16	105	566	13	115	47	0	6	6	0	0	0	926
SC	221	119	92	289	2,553	7	405	430	50	218	211	14	382	0	4,991
SO	210	173	147	65	3,921	121	646	210	13	44	43	24	0	0	5,618
TD	14	14	32	1	236	2	10	8	0	3	3	0	10	0	333
WAPA	1	13	0	57	105	0	45	128	40	299	290	18	0	0	996
FO	0	0	0	0	0	0	0	0	0	0	0	23	0	0	23
TOTAL	2,676	2,601	2,014	3,080	62,482	978	8,178	5,923	1,254	2,170	2,100	334	2,500	120	96,410

PROJECTED CUSTOMER COSTS FY 2005
(\$ IN THOUSANDS)

ORG CODE	SUPPLY	MAIL	COPYING SERVICE	PRINTING & GRAPHICS	BLDG OCCUP	PHONE			DESKTOP SUPPORT	NETWORK	PROCUREMENT MGT			CORP TRAINING SERV		TABLE C		
						PHONE SERVICE	CELL PHONES	OTHER COMM DEVICES			CONTRACT CLOSEOUT	PURCHASE CARD SURV	PAYROLL & CHRIS	ONLINE LEARNING	TRAINING DELIVERY AND SERVICES	PROJECT MANAGEMENT CAREER DEVELOPMENT PROGRAM	TOTAL ALL ACTIVITIES	
AB	3	22	11	48	130	11	2	2	1	5	0	0	2	0	0	0	236	AB
BCA	0	0	5	0	94	3	0	0	2	1	0	0	1	0	0	0	107	BCA
BPA	2	14	5	26	103	11	0	0	0	15	0	0	0	27	0	0	203	BPA
CI	15	44	26	12	496	38	25	13	16	34	2	0	13	0	2	0	735	CI
CN	27	39	24	18	871	84	9	9	1	16	1	0	12	0	4	0	1,115	CN
DR	23	14	3	0	83	0	0	0	1	0	0	0	1	0	0	0	126	DR
EA	36	17	22	7	212	39	28	11	4	33	0	0	5	0	6	0	421	EA
ED	22	62	71	80	405	42	9	17	4	36	24	0	13	0	1	0	785	ED
EE	227	283	170	198	3,862	423	80	0	52	624	83	18	192	3	8	6	6,229	EE
EH	74	60	65	57	3,777	297	13	8	42	305	46	0	81	19	7	0	4,852	EH
EI	178	333	179	439	5,511	519	6	6	4	5	66	0	135	20	11	0	7,413	EIA
EM	157	60	150	94	4,029	440	52	39	31	729	48	73	594	81	25	374	6,973	EM
FE	109	52	108	217	1,914	225	33	20	86	419	49	12	333	20	5	96	3,699	FE
GC	52	53	36	113	2,185	164	5	6	8	88	3	0	55	2	4	0	2,775	GC
HG	4	18	5	82	653	28	0	0	0	17	2	0	9	0	1	0	819	HG
IG	34	48	25	80	1,079	87	12	3	6	57	3	0	91	27	3	0	1,556	IG
IM	105	60	29	19	3,583	302	44	81	217	289	23	0	39	6	5	4	4,805	IM
IN	29	82	37	10	1,686	93	10	154	1	2	2	0	20	5	1	0	2,132	IN
ME	349	674	473	521	10,512	1,060	39	56	270	892	101	24	240	37	143	2	15,393	ME
NA	356	232	296	144	10,955	1,015	127	477	199	1,058	119	94	790	45	25	293	16,224	NA
NE	54	46	77	35	1,398	145	6	11	1	173	57	34	169	2	4	26	2,237	NE
NR	0	0	4	0	0	96	0	0	0	0	0	0	67	0	1	0	168	NR
OA	31	23	10	5	376	63	10	8	31	47	0	0	20	0	1	0	624	OA
PA	13	53	279	178	393	37	11	9	31	24	1	0	9	0	1	0	1,039	PA
PI	54	62	36	34	1,197	113	15	19	11	90	32	0	37	2	5	0	1,708	PI
RW	37	19	34	25	940	128	27	29	11	79	28	0	62	0	3	46	1,466	RW
S	22	31	9	101	590	77	36	19	4	47	0	0	11	0	0	0	947	S
SC	193	110	128	257	2,529	368	1	18	12	433	15	21	410	15	10	147	4,667	SC
SO	235	209	155	158	4,033	644	34	57	161	213	14	0	83	23	13	0	6,032	SO
TD	40	14	2	0	308	9	2	1	1	0	0	0	5	0	0	4	387	TD
WAPA (F	1	14	4	35	109	49	0	0	0	128	0	24	562	12	0	0	937	WAPA
WT	3	23	6	5	276	16	2	2	3	61	6	0	8	1	0	0	411	WT
FO	0	0	0	0	0	0	0	0	0	0	0	0	0	0	5	2	7	FO
TOTAL	\$ 2,484	\$ 2,772	\$ 2,485	\$ 2,993	\$64,289	\$ 6,625	\$ 639	\$ 1,074	\$ 1,211	\$ 5,920	\$ 725	\$ 300	\$ 4,070	\$ 349	\$ 294	\$ 1,000	\$ 97,230	

PROJECTED CUSTOMER COSTS FY 2006
(\$ IN THOUSANDS)

TABLE D

ORG CODE	SUPPLY	MAIL	COPYING SERVICE	PRINTING & GRAPHICS	BLDG OCCUP	PHONE SERVICE	DESKTOP SUPPORT	NETWORK	PROCUREMENT MGT	PAYROLL & CHRIS	CORP TRAINING SERV	PROJECT MANAGEMENT CAREER DEVELOPMENT PROGRAM	TOTAL ALL ACTIVITIES	
AB	5	19	11	48	133	15	1	5	0	2	0	0	238	AB
BCA	1	0	5	0	95	3	1	0	0	1	0	0	106	BCA
BPA	1	14	5	26	105	11	0	15	0	0	27	0	204	BPA
CI	2	44	26	12	505	76	4	33	2	12	2	0	717	CI
CN	35	39	24	18	887	102	3	16	1	17	4	0	1,146	CN
DR	4	15	3	0	84	0	2	4	0	2	0	0	116	DR
EA	9	18	22	7	227	79	0	15	0	13	6	0	395	EA
ED	17	54	71	80	413	67	1	35	26	14	1	0	779	ED
EE	273	266	170	198	3,942	504	35	605	112	207	11	6	6,327	EE
EH	50	47	65	57	3,336	319	7	323	51	94	26	2	4,377	EH
EI	205	271	179	439	5,600	532	3	5	73	138	31	0	7,476	EI
EM	158	60	150	94	3,369	530	10	723	133	617	106	374	6,324	EM
FE	110	47	108	217	1,945	278	12	419	67	345	25	96	3,668	FE
GC	56	42	36	113	2,226	177	9	84	3	56	6	0	2,808	GC
HG	3	17	5	82	657	28	2	17	2	9	1	0	823	HG
IG	38	45	25	80	1,098	102	21	55	3	98	30	0	1,595	IG
IM	103	60	29	19	3,548	437	162	280	25	44	11	4	4,722	IM
IN	36	83	37	10	1,717	858	0	2	2	24	6	0	2,775	IN
LM	8	20	6	5	337	54	1	63	7	32	1	0	533	LM
ME	399	644	473	521	10,028	1,152	147	917	137	244	180	2	14,843	ME
NA	499	223	296	144	11,092	1,800	52	1,070	234	815	70	293	16,588	NA
NE	52	44	77	35	1,409	159	7	170	100	149	6	26	2,232	NE
NR	0	0	4	0	0	96	0	0	0	76	1	0	178	NR
OA	34	24	10	5	570	81	2	46	0	25	1	0	798	OA
PA	16	52	279	178	400	57	7	23	1	11	1	0	1,025	PA
PI	43	35	36	34	1,219	147	19	89	35	45	7	0	1,708	PI
RW	50	20	34	25	1,063	204	5	81	31	92	3	46	1,654	RW
S	23	25	9	101	657	137	8	47	0	13	0	0	1,019	S
SC	221	95	128	257	2,548	392	4	430	40	378	25	147	4,666	SC
SO	210	178	155	158	4,074	736	78	209	15	110	36	0	5,958	SO
TD	14	16	2	0	313	11	2	12	0	14	0	4	389	TD
WAPA	1	14	4	35	111	16	0	129	26	576	12	0	924	WAPA
FO	0	0	0	0	0	0	0	0	0	0	5	0	5	FO
TOTAL	\$2,676	\$2,530	\$2,485	\$2,993	\$63,708	\$9,161	\$604	\$5,920	\$1,126	\$4,270	\$643	\$1,000	\$97,115	

27-Apr-04

WORKING CAPITAL FUND
Table E: COST TRENDS BY BUSINESS
FY 2006 BUDGET
(\$ IN THOUSANDS)

	FY 2003 ACTUAL	FY 2004 ESTIMATES	FY 2005 PROJECTIONS	FY 2006 PROJECTIONS
SUPPLY	2,421	2,676	2,484	2,676
MAIL	2,569	2,601	2,772	2,530
COPYING SERVICE	2,369	2,014	2,485	2,485
PRINTING & GRAPHICS	2,777	3,080	2,993	2,993
BLDG OCCUP	58,931	62,482	64,289	63,708
PHONE SERVICE	6,519	8,178	8,337	9,161
DESKTOP SUPPORT	1,134	978	1,211	605
NETWORK	6,237	5,923	5,920	5,920
PROCUREMENT MGT	819	1,254	1,025	1,126
PAYROLL & CHRIS	3,533	4,270	4,070	4,270
CORP TRAINING SERV	342	334	643	643
PMCDP	0	2,500	1,000	1,000
TOTAL ALL ACTIVITIES /1	\$ 87,788	\$ 96,410	\$ 97,230	\$ 97,116

/1 Total includes Indirect charges related to billing that are not in other businesses.

WORKING CAPITAL FUND
Table F: COST TRENDS BY CUSTOMER
FY 2006 BUDGET
(\$ IN THOUSANDS)

ORG CODE	FY 2003 ACTUAL	FY 2004 ESTIMATE	FY 2005 PROJECTIONS	FY 2006 PROJECTIONS
AB	218	191	236	238
BCA	236	52	107	106
BPA	216	155	203	204
CI	662	645	735	717
CN	825	1,076	1,115	1,146
DR	0	121	126	116
EA	446	384	421	396
ED	712	668	785	813
EE	6,107	6,101	6,229	6,299
EH	4,032	4,018	4,852	4,373
EI	7,215	7,055	7,413	7,482
EM	6,170	7,724	6,973	6,325
FE	3,296	3,592	3,699	3,666
GC	2,505	2,714	2,775	2,801
HG	859	730	819	843
IG	1,648	1,480	1,556	1,736
IM	3,967	4,338	4,805	4,560
IN	2,204	2,753	2,132	2,776
LM	328	632	411	678
ME	14,346	15,328	15,393	14,749
NA	14,698	16,546	16,224	16,542
NE	1,612	2,123	2,237	2,225
NR	166	169	168	180
OA	585	821	624	803
PA	833	906	1,039	1,036
PI	1,556	2,088	1,708	1,694
RW	1,320	1,104	1,466	1,657
S	818	976	947	1,015
SC	3,885	4,954	4,667	4,739
SO	5,128	5,605	6,032	5,883
TD	0	373	387	388
WAPA	1,128	962	937	924
FO	47	23	7	5
TOTAL	\$ 87,788	\$ 96,410	\$ 97,230	\$ 97,116

**Department of Energy
Working Capital Fund**

**FY 2006 Network Upgrade Notional Estimate
(\$ Thousands)**

Table G

ORG	Network Infrastructure	Phone Infrastructure	Funding Requirement
AB	\$ 5	\$ 7	1
BCA	0	3	0
BPA	0	10	1
CI	33	35	4
CN	16	78	5
DR	5	5	1
EA	15	13	2
ED	36	38	4
EE	308	347	36
EH	330	255	32
EIA	5	367	20
EM	317	383	39
FE	151	183	18
GC	86	144	13
HG	17	21	2
IG	57	66	7
IM	286	277	31
IN	2	86	5
LM	16	19	2
ME	775	946	95
NA	776	812	87
NE	102	124	12
NR	0	56	3
OA	47	32	4
PA	24	32	3
PI	91	92	10
RW	68	82	8
S	48	82	7
SC	345	323	37
SO	167	3	9
TD	12	12	1
WAPA	0	7	0
FO	0	0	0
Subtotal	\$4,140	\$4,941	\$500

Department of Energy
Working Capital Fund

Notional Budget Information
Stars System Operating Costs
(\$ Thousands)

TABLE H

Budget Data for STARS Allocations (\$000)					
ORG	FY 2003 Comparable	FY 2004 Comparable	FY 2005 Request	3-YR Percent	FY 2006 Projection
AB	\$ -	\$ -	\$ -	0.00%	\$ -
BCA	525	535	653	0.00%	0
BPA	0	0	0	0.00%	0
CI	4,793	4,342	4,956	0.02%	1
CN	0	0	0	0.00%	0
DR	0	0	0	0.00%	0
EA	25,990	22,243	10,600	0.08%	3
ED	5,677	5,865	6,230	0.03%	1
EE	1,202,326	1,235,478	1,250,745	5.31%	186
EH	131,413	141,930	134,993	0.59%	21
EIA	80,087	81,100	85,000	0.35%	12
EM	6,808,000	7,007,585	7,433,653	30.58%	1,070
FE	797,512	804,653	728,899	3.36%	117
GC	20,989	19,589	23,349	0.09%	3
HG	4,391	4,809	4,318	0.02%	1
IG	37,426	39,229	41,508	0.17%	6
IM	70,959	82,527	107,420	0.38%	13
IN	0	0	0	0.00%	0
LM	62,057	66,008	66,025	0.28%	10
ME	99,210	99,245	106,055	0.44%	15
NA	8,216,900	8,665,801	9,048,700	37.32%	1,306
NE	375,441	404,820	409,591	1.71%	60
NR	0	0	0	0.00%	0
OA	24,357	23,837	24,669	0.10%	4
PA	3,674	3,788	4,649	0.02%	1
PI	14,835	14,403	18,939	0.07%	2
RW	478,019	604,497	907,473	2.86%	100
S	2,956	3,942	5,441	0.02%	1
SC	3,322,178	3,500,037	3,431,718	14.76%	517
SO	229,946	250,531	255,101	1.06%	37
TD	88,384	80,818	90,880	0.37%	13
WAPA	0	0	0	0.00%	0
OTHER /1	0	0	0	0.00%	0
Subtotal	\$22,108,045	\$23,167,612	\$24,201,565	100%	\$3,500

/1 OTHER includes Mandatory budget items, Reimbursable Accounts (PMAs), and FERC.